

# Integrating Human Services

Working Together to Better Serve Alaskans

> Alaska Department of Health & Social Services August 2005



# Alaska Partnership for Healthy Communities

## Our Vision ~

- Community Ownership
- Improving Services
- Sustainable Structure and Funding



# What is the Alaska Partnership for Healthy Communities?

- An initiative to improve collaboration among government agencies and communities through projects that promote integrated services for Alaskans.
- A broad 'umbrella' strategy that connects and guides a number of related projects all designed to integrate health and social service delivery.



# Why create a Partnership?

- People in need of services must wade through a confusing maze of unconnected state agencies and programs.
- Integration of comprehensive services that address needs in a coordinated and collaborative manner can achieve the best outcomes.
- Integration enhances the amount and quality of services that can be achieved with existing resources.



# Partnership Principles

- Comprehensive
- Integrated
- Community-based
- Accessible
- Holistic
- Person centered
- Accountable
- Culturally Appropriate



# Partnership Principles

- **Comprehensive** providing a complete continuum of integrated care and supports, including prevention, early intervention, and intensive care and supports;
- *Integrated* planned and implemented through partnerships of governmental, tribal and private organizations at the local, regional, and statewide levels with care provided across service systems as seamlessly as possible;
- **Community-based** serves Alaskans within their homes and communities whenever possible and, if care outside the home or community is unavoidable, as close to their homes as possible to maintain family involvement and community ties;
- **Accessible** structured, supported and deployed to provide Alaskans prompt and ready access to services that are engaging and supportive in promoting wellness and averting intensive or intrusive interventions while providing the basic safety net for those emergent and critical needs;
- Holistic addressing the full range of consumer life needs which are fundamental to achieving maximum individual potential;
- **Person centered** providing policies, structures and processes in which individual rights, dignity, and privacy are primary and individual self-determination and family participation and strengths are maximized in planning and implementing care;
- **Accountable** focused on outcomes with systems for measuring results and assuring services and practices which demonstrate effectiveness and use resources efficiently; and,
- **Culturally Appropriate** is respectful of and responsive to the cultural values, beliefs and needs of individuals.



# Human Service Integration Layers





# Current Initiatives in DHSS

Layer I	Layer II	Level III	Layer IV	Layer V
Consumer/	Service/Practice/	Program/	Community	Statewide
Family/Child	Clinical	Administration		System
The Behavioral Health Integration Project (BHIP) <b>DBH</b>				
Bring the Kids Home(BTKH) <b>DBH</b>				
		Integrated Children S	Services Phase I	
		Matanuska-Susitna Borough		
		DBH/DHSS		
		Integration of		
		Licensing and		
		Background Checks		
		DPH		
Chronic Disease Primary and Secondary Prevention <b>DPH</b>				
Probation School <b>DJJ</b>				
Family Centered S	ervices <b>DPA/DHSS</b>			
Job Center Integration <b>DPA/DOLWD</b>				
Child Care Integration <b>DPA</b>				
		DPA Policy		
		Integration <b>DPA</b>		
Reclaiming Futures <b>DJJ</b>				
Kenai Peninsula Youth Facility Community Classroom Utilization <b>DJJ</b>				
Community Action Coalition for Prevention (CACP) <b>DJJ</b>				
				AJCN Common
				Intake Form
				DPA/DOLWD
				Master Client
				Index <b>DHSS</b>

## Customized **Employment Model**



Selection:

Recipients with 30-60 months of ATAP living in Fairbanks region and Matanuska-Susitna Borough.

#### **Job Development**

- Identify Employer Needs
- Job Carving

**Portfolio:** 

- Negotiation & Representation
- Job Start Incentive
- Unsubsidized Employment
- On-Going Follow-up & Support



Community Mental Health

Faith Based Organizations

Alaska Basic Education

University

Post Secondary Training/

Community-

Child Care

**Organizations** 

School District

Based

Job Training, DVR, ATAP)

Job Developers

**Division Senior &** Disabilities Services

#### **Employers**

Primary Health Care Providers Native Partners

**Vocational Counselors** 

Office of Children's Services

**Treatment Providers** 

Housing

Juvenile Justice

#### **Employment Consultants**

#### **Service Team Development:**

Core Team: Project Coordinator, ATAP Case Manager, Job Developer; other members as needed.

#### **Discovery:**

- Case Review
- Job Seeker Interview
- Strengths Inventory
- **Employability Assessment**
- Family Assessment
- **Environmental Scan**
- Screening & Referral

## **Team Planning:**

- Indentify Challenges
- Clarify Objectives
- Integrated Family Services Plan

#### **Vocational Profile:**

Written summary of the results of Discovery.











# The Customized Employment Model

## **JOB DEVELOPMENT:**

- Identify Employer needs
- Job Carving
- Negotiation & Representation
- Job Start incentive
- Unsubsidized employment
- On-going follow-up & support

### **SELECTION:**

Recipients with 30-60 months of ATAP living in Fairbanks region and Matanuska-Susitna Borough.

## service Team

### Case Manager/Worker

**JOB** 

**SEEKER** 

**Employment Consultants** 

(Eligibility, WPRS, DPA, Partner Agency,

Job Training, DVR, ATAP)



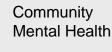
## SERVICE TEAM **DEVELOPMENT:**

Core Team: Project Coordinator, ATAP Case Manager, Job Developer: other members as needed.



### **PORTFOLIO:**

Visual representation of Job Seeker's strengths



**Project Coordinator** 

Community-**Based** 

**Organizations** 

Faith Based Orgs

**Child Care** 

School District

Adult Basic Education

Post-Secondary

Training/University

Senior & Disability

Job Developer

Services

### **Employers**

Primary Health **Care Providers** 

Native Partners

**Vocational Counselors** 

Office of Children's Services

**Treatment Providers** 

Juvenile Justice

Housing

**DISCOVERY:** 

- Case Review
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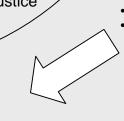


Written summary of the results of Discovery



**TEAM PLANNING:** 

- Identify Challenges
- Clarify Objectives
- Integrated Family Services Plan





# Major Milestones for Mat-Su & Fairbanks Projects

- Contractors selected and onboard
  - Western Interstate Commission on Higher Education
  - Organization & Systems Change Consulting
  - CRG Research
  - Foraker Group
- Community Readiness Assessment in Mat Su
- ✓ Local 'Kickoff' with Stakeholders ~ April 5 & 7
- ✓ Search Conference in Mat Su ~ April 27-28
- ✓ Human Service Integration Survey ~ Jun 10
- ✓ FCS Statewide Steering Committee ~ Aug 3
- Partnership Day ~ Oct. 26
- RFP for integrated programs to target population (~ 75 kids in Mat Su) ~ Fall
- Integrated program delivery service to target population ~ January, 2006
- Evaluation ~ ongoing



# Evaluation Framework

Layer	Outcome Measure	
1 Consumer/Family/Child	<ul> <li>Entered employment</li> <li>Earnings progression</li> <li>Employment retention at four months after placement</li> <li>% of kids in target population that are able to access all services prescribed in their comprehensive service plan</li> <li>% of kids in target population with school drop-out rate less than or equal to the average drop-out rate in the project site</li> <li>Client Status Review (CSR) score improvement</li> <li>Client / family / customer survey</li> </ul>	
2 Service/Practice/Clinical	■ Human Service Integration Measure (pre & post)	
3 Program/Admin	<ul> <li>% of target population's service plans that demonstrate programmatic alignment and/or cross referencing</li> <li>Quality review of administrative efficiency for providers and Department</li> </ul>	
4 Community	■ e.g. capacity enhancements for Regional Advisory Councils, Healthy Community Index	
5 State/System	■ Complete the Master Client Index systems project	

# 9

# Definitions: Levels of Integration

0. No Awareness

Awareness

2. Communication

3. Cooperation

Collaboration

Program or services are not aware of other programs or services

Discrete programs or services in the community are aware of other programs or services, but they organize their own activities solely on the basis of their own program or service mission, and make no effort to do otherwise.

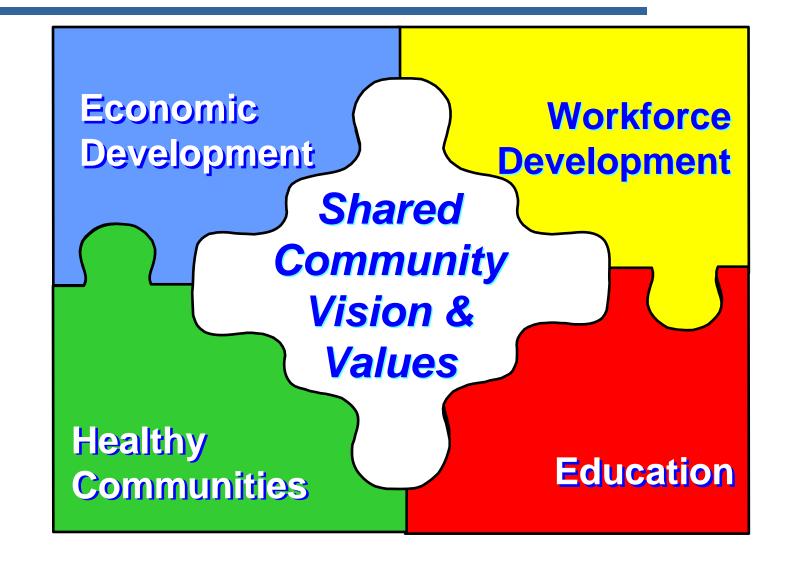
Programs and services actively share information and communicate on a formal basis.

Programs or services modify their own service planning to avoid service duplication or to improve links among services, using their knowledge of other services or programs.

Programs or services jointly plan offered services and modify their own services as a result of mutual consultations and advice.



# An integrated approach





# The Multiple Roles of a Regional Advisory Council

## Advisory

Provide input and comment

### Endorsement

Indicate support for certain activities

## Approval

**Actions require RAC Approval** 

## **Authority**

Legal entity that can receive, invest, and be accountable for resources

## Regulatory

Government functions including regulatory and policing powers



# An invitation ... for collaboration

True partnerships are built on collaboration.

- How does the Alaska Partnership for Healthy Communities align with your vision, values and goals?
- How can your organization contribute and participate?
- Other Questions?